

The Analytic Narrative

After the next chapter (3), the following four chapters are structured around Michael Mann's well-known 'IEMP model', in which he divides the major sources of social power in human history into four main categories: ideological, economic, military, and political. Mann's approach to analysing social power is probably best known for this quadripartite division. It provides both a major frame for doing global comparative sociohistorical research, in the Weberian tradition, and an alternative to approaches (e.g. Parsons 1951) that mistakenly construct a tightly integrated notion of 'society' as the object of research. Mann's 'sources' are complexes of social networks, organisations, and institutions, each oriented to a particular mode of power as an end. These interact and combine in reality in many ways, but are analytically distinct, and are more basic than 'society', a concept Mann treats with caution, arguing that 'Human beings are social, not societal' (1986: 14), that is, requiring social relationships, but not necessarily tightly bounded community.

Mann's fourfold model is a heuristic device for purposes of comparative thinking, but it doesn't in itself capture his understanding of power, which I would describe as organisational and Weberian (1986: ch 1). I share his understanding of human beings as having a fundamental need for power, and caught in a tension between power as a collective capacity to do things versus something unevenly distributed involving patterns of domination. He also emphasises that power can be organised in ways that are either narrow or broad in their scope or 'reach', and either through explicit authority or conventionalised behaviour. Mann claims that innovations in power organisation often happen at the margins of greater power networks, 'outflanking' established practices, and spreading accordingly. It is these basic organisational dynamics, as much as the division into ideological, economic, military, and political forms, that define his approach in my view (Hearn 2012: 126–130).

Analytic Narratives

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