$$A(x) = \frac{f(x) - f(3)}{x - 3}$$

$$= \frac{\left(\frac{1}{3}x^2 - 4\right) - (-1)}{x - 3}$$

$$= \frac{x-3}{x^2-9} = \frac{3(x-3)}{3(x-3)}$$

$$=\frac{(x-3)(x+3)}{3(x-3)}$$

$$=\frac{(x+3)}{3}, x \neq 3$$

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Table of Contents Basic College Algebra

- 1. Understanding the eBook Basic College Algebra
 - o The Rise of Digital Reading Basic College Algebra
 - Advantages of eBooks Over Traditional Books
- 2. Identifying Basic College Algebra
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Basic College Algebra
 - User-Friendly Interface
- 4. Exploring eBook Recommendations from Basic College Algebra
 - Personalized Recommendations

- Basic College Algebra User Reviews and Ratings
- o Basic College Algebra and Bestseller Lists
- 5. Accessing Basic College Algebra Free and Paid eBooks
 - Basic College Algebra Public Domain eBooks
 - Basic College Algebra eBook Subscription Services
 - Basic College Algebra Budget-Friendly Options
- 6. Navigating Basic College Algebra eBook Formats
 - o ePub, PDF, MOBI, and More
 - Basic College Algebra Compatibility with Devices
 - Basic College Algebra Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - o Adjustable Fonts and Text Sizes of Basic College Algebra
 - Highlighting and Note-Taking Basic College Algebra
 - o Interactive Elements Basic College Algebra
- 8. Staying Engaged with Basic College Algebra
 - o Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Basic College Algebra
- 9. Balancing eBooks and Physical Books Basic College Algebra
 - \circ Benefits of a Digital Library
 - $\circ\,$ Creating a Diverse Reading Collection Basic College Algebra
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Basic College Algebra
 - Setting Reading Goals Basic College Algebra
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Basic College Algebra
 - Fact-Checking eBook Content of Basic College Algebra

- Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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